System Wide Automated Network

SWAN Fees Committee Report

2017 Study & Recommendations

SWAN Board Discussion
May 19, 2017

Committee Members: Jim Deiters, Oak Lawn Public Library; Tim Jarzemsky, Bloomingdale Public Library; Doug Losey, Hillside Public Library; Aaron Skog, SWAN; Susan Westgate,
Ex-Officio Members: Carol Dawe, LINC; Dawne Tortorella, MAGIC

SWAN Fees Committee

Introduction

The charge of our committee was to present a report on alternative fee structures for SWAN and make a recommendation of a fee structure to the SWAN Board.

- Examine the current SWAN fees based on four elements;
- Present existing fee structures for other library consortia;
- Present new structures for consideration for SWAN for possible FY2019 (July 2018) start

Goal of the Revised Fee

The questions we have attempted to address throughout are based on two goals: first, does this support resource sharing, and secondly, can this formula be sustainable?

Recommendation

The goal of a revised SWAN fee formula is (1) Resource sharing, and (2) Sustainability. Based on these as our guiding principle, we utilized specific metrics that could measure the contribution to resource sharing to the consortium and identify tactics that are sustainable. We define sustainable as a consistent, verifiable metric, and in addition, a metric that is well-grounded within a membership fee formula for SWAN's foreseeable future.

Academic membership fee is based on a similar model as CARLI's I-Share membership fee. We believe this is equitable for these institutions. Comparable pricing helps reinforce the importance of the academic I-Share consortium by eliminating competition for library members based solely on cost.

Academic Libraries

1) Student Population (ISBE Profile), rounded to nearest 1,000 X 2
2) Title Count rounded to nearest 1,000 / 3

School membership in SWAN will require a formal partnership with a public library in SWAN. This partnership will ensure sustainability and balanced use of consortium support, while facilitating year-round library use for students affiliated with those schools.

School Libraries

1) Student Population (Illinois Report Card), rounded to nearest 1000 X 5
2) Building Location/Branch Fee $2,500 per building

Special libraries contribution to the consortium will primarily be titles in print, which is why this metric was used.

Special Libraries

1) Title Fee (Tier 1 <10,000 $7,500; Tier 2 <40,000 $10,000; Tier 3 > 40,000 $12,500)
2) Building Location/Branch Fee $2,500 per building

Public libraries represent the majority of member institutions in SWAN. The goal of a Base Fee is to ensure all public libraries pay an amount sustainable to the consortium. The Public Library Fee is based on what the library can afford.

Public Libraries

1) Base Fee, based on 50% needed SWAN revenue
2) Public Library Fee, based on County Tax as a percentage of remaining 50% of needed SWAN revenue
3) LLSAP Grant Award Discount, based on the total amount of LLSAP funding divided by the count of public libraries in SWAN

Need for Change

The Fees Committee made the following observations of the existing SWAN fee formula.

- SWAN is a multi-type consortium which complicates a single fee structure
- Use of metrics such as circulation and title count are unable to capture usage of new consortia services like eBook integration and article search integration
- Counting library staff connections for licensing runs counter to the unlimited model SWAN has created with its vendor SirsiDynix

Current Fee Structure for SWAN

Each of the four components is allocated a percentage of the total revenue budget target.

Current Fee Components	% of Total Revenue Needed
Library Fee	28%
Circulation Count Fee	15%
Staff License Count Fee	22%
Title Count Fee	35%

These percentages in the current formula were arrived at after analysis of other library consortia models. Additionally, three year averages for circulation and title counts are used in the SWAN formula. This includes a discount for SWAN cataloging libraries set at 15%, which is called the "Cataloging Consideration."

SWAN revenue is structured around a breakeven budget, meaning that any other revenue source such as LLSAP funding or investment income, is deducted before determining what revenue must be collected in SWAN Fees.

Research

The SWAN Fees Committee moved forward with an understanding of the work of its 2012 report.[1] In addition, we discussed the fee formulas of the LINC and MAGIC consortia, as well as a consortium outside of Illinois.

LINC Formula

LINC was and has always been 99.9% funded by its member libraries. Except for one Illinois State Library grant for a server in the late 1990's and E-rate funding for a few years, this has always been the case. LINC was never considered an LLSAP and therefore has not received any in-kind or financial assistance from DuPage Library System or RAILS.

In 1992, the operating fees of the 9 libraries were based on a "port" or "simultaneous" user fee structure. In the 25-year history of LINC, there have been approximately 6 fee increases and only one in the last 10 years. These fees were divided between operating costs and a development/growth fund. As ports and simultaneous users became outmoded, a different fee structure was developed. Because of the limited number of libraries and the efforts to keep costs down, the consortium offered a flexible, and albeit, loosely defined set of fees. The goal of the fees has always been to be fair and flexible since the membership varies in its demographics and revenues. A minimum and maximum annual fee were established so that the 2 smallest libraries would have a base cost and the two largest libraries would have unlimited use of the ILS with no cost increase. The fees were then based on usage, circulation, population served, and number of items in the database. These fees range from $40,000 to $100,000 between the 8 libraries.

In the past few years, there was an effort to change the fee structure but instead the focus changed to look at adding libraries or joining another consortium. The LINC member libraries will be active, voting members of SWAN in 2018.

---

[1] See 2012 "Final Report" https://support.swanlibraries.net/content/swan-fees-committee

MAGIC Formula

MAGIC membership fee calculation has the following factors.

1) Base membership fee
2) Building fee
3) Sum of Holdings + Circulation (reciprocal borrowing and interlibrary loans are not included)
4) Optional modules and services (e.g. Acquisitions, custom reports)

While both holdings and circulation factor in the fee formula, their values summed determine the monthly fee multiplier.

Component	Monthly Fee
Membership Fee	$100/agency
Building Fee	$25 per additional building (e.g. branch libraries or school libraries)
Sum of Holdings + Annual Circulation (unit use fee)	$0.00 per unit use below 35,000 (included in membership fee) $0.011 per unit use from 35,000 to 200,000 $0.010 per unit use from 200,000 to 500,000 $0.009 per unit use over 500,000

The impact of this formula resulted in the inequity of larger public libraries subsidizing academic, special and small libraries. MAGIC Membership Fees ranged from $1,200 to approximately $61,000. Of the 14 MAGIC libraries, five were assessed minimal membership fees at the $1,200 level. This inequity largely contributed to the consortium's lack of long-term sustainability and challenges of multi-type representation.

Old Colony Network

The Old Colony Library Network in Massachusetts has 9 factors.

1) Number of Branches
2) Common charge (35% of the operating budget shared equally among all members)
3) Populations Charge
4) Equalized Valuation - a Massachusetts formula that ranks the relative wealth of cities and towns
5) # of Symphony Worflows stations
6) FTE Library Staff
7) Prior year Materials Budget
8) 5-year average circulation

9) Credit for interlibrary lending within the consortia

The Old Colony Network formula is typical in the metrics/factors used within consortia, but is atypical in the number of them employed all at once.

Fees Scenarios Created

The Committee began its work in June 2016 by gathering various data. SWAN obtained IPLAR data from RAILS for the 2014 year. We continued to use the older SWAN circulation and title count data as a comparison against the current, frozen membership fees. This allowed us to compare fee scenarios where the data allowed the scenarios to intersect.

The Fees Committee created SWAN fee scenarios based on the following models:

1. Formulas for academic, public, school, and special libraries
2. Explored the role of EAV, library service population, operating budget, and library revenue within formulas
3. Formulas that move away from metrics such as staff connections, annual circulation, and title counts
4. Formulas that utilized a minimum participation fee, and an equalizer fee whereby no library would exceed a set fee amount

The exercise of creating various fee scenarios allowed the committee to examine how fees could be approached for a consortium of 97 full member libraries.

Usage as a Metric for Fees

Usage as a concept is an admirable goal, but the data elements or metrics available have become problematic measures of usage within a consortium. Counts of titles and circulation are an incomplete picture of how a contemporary library measures its services and the same can be said of SWAN.

- SWAN provides 3rd party integration with 46 services that connect to SWAN in various ways (SIP2/API/data extracts)
- Tools such as the statistical reports and analytics are value-added services that are not reflected in any usage metric
- eBook integration across the membership on four platforms has no measurable statistic within SWAN, specifically if one is seeking a metric that is not self-reported
- Online subscription database search (EDS "article search") within SWAN's catalog constitutes a new value-added service that is not reflected in usage metrics
- Unlimited access to instruction and support from SWAN reflects what is expected of any technology provider

Additional usage of SWAN as a library consortium was considered in the following areas.

Library Staff Usage of SWAN, AKA Ports/Staff Licenses

The old model of the ILS was to run all of library staff functions through a single client. In the current setting for SWAN, this is no longer possible. Under the contract arrangement with Innovative Interfaces the simultaneous staff connections are unlimited and this arrangement was loudly welcomed by library staff. The use of BLUEcloud Analytics is an example of a newly offered tool with its own interface, as is OpenAthens and EBSCO Discovery Service (EDS). As SWAN moves away from the traditional ILS client and towards a collection of web-based tools, it will need to retain flexibility with the services it offers to libraries.

Use of SWAN Support Staff

If metrics such as the number of support tickets opened were used, it was believed this could result in libraries from being discouraged from using SWAN support. This could lead to a cycle where avoiding support as a means to lower membership fees results in degrading the quality of the consortium. Another factor to consider pertains to our goal of sustainability: it would be nearly impossible to provide an interested library a quotation of a membership fee in SWAN if a metric such as SWAN support usage were considered.

Conclusion

Metrics based on usage was less problematic for academic, schools, and special libraries in SWAN, as the counts are based on how this smaller group of libraries is contributing to resource sharing. For the 91 public libraries in SWAN the goal of sustainability guided the Fees Committee towards its final recommendation of using library property tax funding as the metric upon which to create a fee formula. Simply put, SWAN is offering a high quality resource sharing system with many options for multitype libraries.

Public Library Funding

The Committee studied operating budget, materials budget, and EAV. We decided property tax income received was the most consistent for the formula based on data verification and collection. County data is gathered by an independent third-party and does not rely on self-reporting by libraries.

Why Not Use the Annual Audit?

Use of the public library audit as a basis of the fee formula is problematic. If you have a budget of less than $850,000 the library is not required to perform an audit. A quick check of the membership list identified 31 of the 97 would fit into this category.

Why Not Use Equalized Assessed Value (EAV)?

EAV has been used in the past in combination with population counts to arrive at group purchases SWAN had coordinated with MLS/RAILS. The Fees Committee completed and studied several fee scenarios where EAV reported in IPLAR was a metric. EAV proved to be problematic in all the scenarios created.

Conclusion & Recommendation: County Property Tax Data

The formula uses property tax for what is collected, not what is levied. Each county provides the data online. The intention will be to average this data over rolling three years. For the first year of this formula only the 2015 data was used. The use of a 3-year average will mitigate property tax changes due to library capital expenses such as building renovations.

SWAN Cataloging Libraries Discount

The Committee discussed the past practice of providing discounts for SWAN Cataloging Library members. We recommend the elimination of this discount.

As the SWAN membership expands and includes additional libraries who have cataloged their own items and shared in consortium-wide cataloging practice, the reliance on individual cataloging libraries lessens. Shared stewardship of the database, under the direction of SWAN's Bibliographic Services team, distributes responsibility throughout the membership. Collective cataloging expertise within SWAN comes from both cataloging and non-cataloging libraries through participation in cataloging user group networking, review of standards, and consistent practice.

The decision to be a Cataloging Library carries both responsibility of the member library to catalog items received by their library and increased access to automation tools to facilitate the library's desired work processes. Weighing additional responsibilities with the benefits afforded a Cataloging Library, value is realized by both the SWAN membership and the cataloging library member. Thus, our recommendation is to eliminate the cataloging libraries discount.

Equalizer Fee

The Fees Committee in its final step of all scenarios created, assessed the impact of the fee changes. For the recommended multitype fee formula we considered formulas that utilized an "equalizer fee" whereby no library would exceed a set percentage, or fall below a set percentage. We recognize that for the first year of the new SWAN membership fee the impact upon some of the libraries would result in a higher increase. This is particularly true for the five SWAN Cataloging Libraries with the 15% discount being removed. In multiple scenarios, the fees for the entire consortium rose as a result. This dynamic result of having to make up lost revenue increases the fees for the entire membership. In some scenariosthe equalizer results in a discount that is beneficial to a very small group of libraries. Based on our analysis, we do not recommend the use of the equalizer fee for these reasons.

LLSAP Funding Award

SWAN's status as an official LLSAP of RAILS results in State funding directed towards library resource sharing in Illinois. The Fees Committee recommends the LLSAP funding be presented as a membership fee discount or an "award." The use of this LLSAP Funding Award within the fee chart allows SWAN libraries to have an idea of what membership fees would be without LLSAP funding (see the "No State Funding" column of the public library fee chart). The use of the LLSAP Funding Award within the chart highlights the contribution of State LLSAP funding and its value to each public library within SWAN.

Appendix A: New FY19 Fee Chart Scenario Created by Committee

Academic, School, and Special Libraries

Academic, school, and special libraries in SWAN should refer to the Recommendations section of this report to understand the formulas recommended.

Academic Libraries:
 1) Student Population (ISBE Profile), rounded to nearest 1,000 * 2
 2) Title Count rounded to nearest 1,000 / 3

	Population	Title Count	Pop Fee (1)	Title Fee (2)	Total
National University of Health Sciences	710	36,771	2,000	12,333	14,333
Prairie State College	4,464	32,250	8,000	10,667	18,667

School Libraries:
 1) Student Population (Illinois Report Card), reounded to nearest 1000 * 5
 2) Building Location/Branch Fee $2,500 per building

	Population	Buildings	Pop Fee (1)	Building Fee (2)	Total
Bensenville School District #2	2,159	3	10,000	7,500	17,500

Special Libraries:
 1) Title Fee (Tier 1 <10,000 $7,500; Tier 2 <40,000 $10,000; Tier 3 > 40,000 $12,500)
 2) Building Location/Branch Fee $2,500 per building

	Title Count	Buildings	Title Fee (1)	Building Fee (2)	Total
Brookfield Zook	8,502	1	7,500	2,500	10,000
Morton Arboretum	29,136	1	10,000	2,500	12,500
The Theosophical Society in America	32,478	3	10,000	2,500	12,500
					85,500

Public Library Fee Chart: Low State LLSAP Funding Scenario

SWAN LIBRARY	Type	Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)
Acorn Public Library District	Public	$ 16,605	$ 9,586	$ 26,191	($5,846)	$ 20,345
Alsip-Merrionette Park Public Library District	Public	$ 16,605	$ 25,484	$ 42,089	($5,846)	$ 36,243
Batavia Public Library District	Public	$ 16,605	$ 29,997	$ 46,602	($5,846)	$ 40,756
Bedford Park Public Library District	Public	$ 16,605	$ 10,884	$ 27,490	($5,846)	$ 21,644
Beecher Community Library District	Public	$ 16,605	$ 6,106	$ 22,712	($5,846)	$ 16,866
Bellwood Public Library	Public	$ 16,605	$ 14,646	$ 31,251	($5,846)	$ 25,405
Bensenville Community Public Library District	Public	$ 16,605	$ 13,335	$ 29,941	($5,846)	$ 24,095
Berkeley Public Library	Public	$ 16,605	$ 3,217	$ 19,822	($5,846)	$ 13,976
Berwyn Public Library	Public	$ 16,605	$ 29,581	$ 46,186	($5,846)	$ 40,340
Bloomingdale Public Library	Public	$ 16,605	$ 25,161	$ 41,767	($5,846)	$ 35,920
Blue Island Public Library	Public	$ 16,605	$ 11,173	$ 27,779	($5,846)	$ 21,933
Bridgeview Public Library	Public	$ 16,605	$ 11,362	$ 27,968	($5,846)	$ 22,122
Broadview Public Library District	Public	$ 16,605	$ 11,040	$ 27,645	($5,846)	$ 21,799
Brookfield Public Library	Public	$ 16,605	$ 19,369	$ 35,974	($5,846)	$ 30,128
Calumet City Public Library	Public	$ 16,605	$ 16,547	$ 33,153	($5,846)	$ 27,307
Calumet Park Public Library	Public	$ 16,605	$ 1,647	$ 18,253	($5,846)	$ 12,407
Carol Stream Public Library	Public	$ 16,605	$ 31,050	$ 47,655	($5,846)	$ 41,809
Chicago Heights Public Library	Public	$ 16,605	$ 9,230	$ 25,836	($5,846)	$ 19,989
Chicago Ridge Public Library	Public	$ 16,605	$ 12,931	$ 29,537	($5,846)	$ 23,690
Cicero Public Library	Public	$ 16,605	$ 17,428	$ 34,033	($5,846)	$ 28,187
Clarendon Hills Public Library	Public	$ 16,605	$ 6,283	$ 22,888	($5,846)	$ 17,042
Crestwood Public Library District	Public	$ 16,605	$ 4,580	$ 21,185	($5,846)	$ 15,339
Crete Public Library District	Public	$ 16,605	$ 15,339	$ 31,945	($5,846)	$ 26,099
Dolton Public Library District	Public	$ 16,605	$ 11,586	$ 28,192	($5,846)	$ 22,345
Downers Grove Public Library	Public	$ 16,605	$ 46,504	$ 63,110	($5,846)	$ 57,263
Eisenhower Public Library District	Public	$ 16,605	$ 37,090	$ 53,696	($5,846)	$ 47,849
Elmwood Park Public Library	Public	$ 16,605	$ 13,346	$ 29,952	($5,846)	$ 24,106
Evergreen Park Public Library	Public	$ 16,605	$ 9,372	$ 25,977	($5,846)	$ 20,131
Flossmoor Public Library	Public	$ 16,605	$ 11,881	$ 28,487	($5,846)	$ 22,641
Forest Park Public Library	Public	$ 16,605	$ 15,426	$ 32,031	($5,846)	$ 26,185
Frankfort Public Library District	Public	$ 16,605	$ 24,464	$ 41,069	($5,846)	$ 35,223
Franklin Park Public Library District	Public	$ 16,605	$ 15,229	$ 31,834	($5,846)	$ 25,988
Geneva Public Library District	Public	$ 16,605	$ 41,724	$ 58,329	($5,846)	$ 52,483
Glen Ellyn Public Library	Public	$ 16,605	$ 39,702	$ 56,308	($5,846)	$ 50,462
Glenwood-Lynwood Public Library District	Public	$ 16,605	$ 18,343	$ 34,949	($5,846)	$ 29,103
Grande Prairie Public Library District	Public	$ 16,605	$ 13,558	$ 30,163	($5,846)	$ 24,317
Harvey Public Library District	Public	$ 16,605	$ 20,205	$ 36,810	($5,846)	$ 30,964
Hillside Public Library	Public	$ 16,605	$ 9,472	$ 26,077	($5,846)	$ 20,231
Hinsdale Public Library	Public	$ 16,605	$ 22,656	$ 39,262	($5,846)	$ 33,416
Hodgkins Public Library District	Public	$ 16,605	$ 4,725	$ 21,330	($5,846)	$ 15,484
Homewood Public Library District	Public	$ 16,605	$ 21,499	$ 38,104	($5,846)	$ 32,258
Indian Prairie Public Library District	Public	$ 16,605	$ 28,635	$ 45,240	($5,846)	$ 39,394
Itasca Community Library	Public	$ 16,605	$ 14,546	$ 31,151	($5,846)	$ 25,305
Justice Public Library District	Public	$ 16,605	$ 2,814	$ 19,419	($5,846)	$ 13,573
Kaneville Public Library District	Public	$ 16,605	$ 710	$ 17,316	($5,846)	$ 11,470
La Grange Public Library	Public	$ 16,605	$ 25,213	$ 41,819	($5,846)	$ 35,973
LaGrange Park Public Library District	Public	$ 16,605	$ 15,603	$ 32,208	($5,846)	$ 26,362
Lansing Public Library	Public	$ 16,605	$ 21,446	$ 38,051	($5,846)	$ 32,205
Lyons Public Library	Public	$ 16,605	$ 6,124	$ 22,729	($5,846)	$ 16,883
Markham Public Library	Public	$ 16,605	$ 7,619	$ 24,224	($5,846)	$ 18,378
Matteson Area Public Library District	Public	$ 16,605	$ 23,243	$ 39,848	($5,846)	$ 34,002

SWAN LIBRARY	Type	Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)
Maywood Public Library District	Public	$ 16,605	$ 13,621	$ 30,226	($5,846)	$ 24,380
McCook Public Library District	Public	$ 16,605	$ 4,711	$ 21,316	($5,846)	$ 15,470
Melrose Park Public Library	Public	$ 16,605	$ 8,649	$ 25,254	($5,846)	$ 19,408
Messenger Public Library of North Aurora	Public	$ 16,605	$ 14,642	$ 31,248	($5,846)	$ 25,401
Midlothian Public Library	Public	$ 16,605	$ 10,255	$ 26,860	($5,846)	$ 21,014
Nancy L. McConathy Public Library District	Public	$ 16,605	$ 2,856	$ 19,462	($5,846)	$ 13,616
North Riverside Public Library District	Public	$ 16,605	$ 11,248	$ 27,854	($5,846)	$ 22,007
Northlake Public Library District	Public	$ 16,605	$ 21,461	$ 38,067	($5,846)	$ 32,220
Oak Brook Public Library	Public	$ 16,605	$ 9,238	$ 25,844	($5,846)	$ 19,997
Oak Lawn Public Library	Public	$ 16,605	$ 50,400	$ 67,006	($5,846)	$ 61,160
Oak Park Public Library	Public	$ 16,605	$ 91,383	$ 107,988	($5,846)	$ 102,142
Palos Heights Public Library	Public	$ 16,605	$ 14,182	$ 30,787	($5,846)	$ 24,941
Palos Park Public Library	Public	$ 16,605	$ 3,758	$ 20,363	($5,846)	$ 14,517
Park Forest Public Library	Public	$ 16,605	$ 16,311	$ 32,916	($5,846)	$ 27,070
Prairie Trails Public Library District	Public	$ 16,605	$ 15,909	$ 32,514	($5,846)	$ 26,668
Richton Park Public Library District	Public	$ 16,605	$ 12,304	$ 28,910	($5,846)	$ 23,064
River Forest Public Library	Public	$ 16,605	$ 10,742	$ 27,348	($5,846)	$ 21,502
River Grove Public Library District	Public	$ 16,605	$ 3,701	$ 20,306	($5,846)	$ 14,460
Riverdale Public Library District	Public	$ 16,605	$ 5,675	$ 22,280	($5,846)	$ 16,434
Riverside Public Library	Public	$ 16,605	$ 9,284	$ 25,890	($5,846)	$ 20,044
Saint Charles Public Library District	Public	$ 16,605	$ 72,298	$ 88,904	($5,846)	$ 83,057
Schiller Park Public Library	Public	$ 16,605	$ 8,822	$ 25,427	($5,846)	$ 19,581
South Holland Public Library	Public	$ 16,605	$ 17,348	$ 33,953	($5,846)	$ 28,107
Steger-South Chicago Heights Public Library District	Public	$ 16,605	$ 2,591	$ 19,196	($5,846)	$ 13,350
Stickney-Forest View Public Library District	Public	$ 16,605	$ 9,048	$ 25,653	($5,846)	$ 19,807
Sugar Grove Public Library District	Public	$ 16,605	$ 11,403	$ 28,009	($5,846)	$ 22,163
Summit Public Library District	Public	$ 16,605	$ 8,065	$ 24,670	($5,846)	$ 18,824
Thomas Ford Memorial Library	Public	$ 16,605	$ 11,122	$ 27,727	($5,846)	$ 21,881
Thornton Public Library	Public	$ 16,605	$ 1,075	$ 17,680	($5,846)	$ 11,834
Tinley Park Public Library	Public	$ 16,605	$ 38,064	$ 54,670	($5,846)	$ 48,823
Town and Country Public Library District	Public	$ 16,605	$ 13,600	$ 30,205	($5,846)	$ 24,359
University Park Public Library District	Public	$ 16,605	$ 4,682	$ 21,287	($5,846)	$ 15,441
Villa Park Public Library	Public	$ 16,605	$ 18,130	$ 34,735	($5,846)	$ 28,889
West Chicago Public Library District	Public	$ 16,605	$ 18,766	$ 35,371	($5,846)	$ 29,525
Westchester Public Library	Public	$ 16,605	$ 10,833	$ 27,439	($5,846)	$ 21,593
Westmont Public Library	Public	$ 16,605	$ 16,168	$ 32,773	($5,846)	$ 26,927
William Leonard Public Library District	Public	$ 16,605	$ 2,563	$ 19,168	($5,846)	$ 13,322
Wood Dale Public Library District	Public	$ 16,605	$ 20,689	$ 37,295	($5,846)	$ 31,449
Woodridge Public Library	Public	$ 16,605	$ 30,059	$ 46,665	($5,846)	$ 40,818
Worth Public Library District	Public	$ 16,605	$ 6,736	$ 23,341	($5,846)	$ 17,495
		Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)

Public Library Fee Chart: High State LLSAP Funding Scenario

SWAN LIBRARY	Type	Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)
Acorn Public Library District	Public	$ 16,605	$ 9,586	$ 26,191	($8,750)	$ 17,441
Alsip-Merrionette Park Public Library District	Public	$ 16,605	$ 25,484	$ 42,089	($8,750)	$ 33,339
Batavia Public Library District	Public	$ 16,605	$ 29,997	$ 46,602	($8,750)	$ 37,852
Bedford Park Public Library District	Public	$ 16,605	$ 10,884	$ 27,490	($8,750)	$ 18,739
Beecher Community Library District	Public	$ 16,605	$ 6,106	$ 22,712	($8,750)	$ 13,961
Bellwood Public Library	Public	$ 16,605	$ 14,646	$ 31,251	($8,750)	$ 22,501
Bensenville Community Public Library District	Public	$ 16,605	$ 13,335	$ 29,941	($8,750)	$ 21,190
Berkeley Public Library	Public	$ 16,605	$ 3,217	$ 19,822	($8,750)	$ 11,072
Berwyn Public Library	Public	$ 16,605	$ 29,581	$ 46,186	($8,750)	$ 37,436
Bloomingdale Public Library	Public	$ 16,605	$ 25,161	$ 41,767	($8,750)	$ 33,016
Blue Island Public Library	Public	$ 16,605	$ 11,173	$ 27,779	($8,750)	$ 19,028
Bridgeview Public Library	Public	$ 16,605	$ 11,362	$ 27,968	($8,750)	$ 19,217
Broadview Public Library District	Public	$ 16,605	$ 11,040	$ 27,645	($8,750)	$ 18,895
Brookfield Public Library	Public	$ 16,605	$ 19,369	$ 35,974	($8,750)	$ 27,224
Calumet City Public Library	Public	$ 16,605	$ 16,547	$ 33,153	($8,750)	$ 24,402
Calumet Park Public Library	Public	$ 16,605	$ 1,647	$ 18,253	($8,750)	$ 9,502
Carol Stream Public Library	Public	$ 16,605	$ 31,050	$ 47,655	($8,750)	$ 38,905
Chicago Heights Public Library	Public	$ 16,605	$ 9,230	$ 25,836	($8,750)	$ 17,085
Chicago Ridge Public Library	Public	$ 16,605	$ 12,931	$ 29,537	($8,750)	$ 20,786
Cicero Public Library	Public	$ 16,605	$ 17,428	$ 34,033	($8,750)	$ 25,283
Clarendon Hills Public Library	Public	$ 16,605	$ 6,283	$ 22,888	($8,750)	$ 14,138
Crestwood Public Library District	Public	$ 16,605	$ 4,580	$ 21,185	($8,750)	$ 12,435
Crete Public Library District	Public	$ 16,605	$ 15,339	$ 31,945	($8,750)	$ 23,194
Dolton Public Library District	Public	$ 16,605	$ 11,586	$ 28,192	($8,750)	$ 19,441
Downers Grove Public Library	Public	$ 16,605	$ 46,504	$ 63,110	($8,750)	$ 54,359
Eisenhower Public Library District	Public	$ 16,605	$ 37,090	$ 53,696	($8,750)	$ 44,945
Elmwood Park Public Library	Public	$ 16,605	$ 13,346	$ 29,952	($8,750)	$ 21,201
Evergreen Park Public Library	Public	$ 16,605	$ 9,372	$ 25,977	($8,750)	$ 17,227
Flossmoor Public Library	Public	$ 16,605	$ 11,881	$ 28,487	($8,750)	$ 19,736
Forest Park Public Library	Public	$ 16,605	$ 15,426	$ 32,031	($8,750)	$ 23,281
Frankfort Public Library District	Public	$ 16,605	$ 24,464	$ 41,069	($8,750)	$ 32,319
Franklin Park Public Library District	Public	$ 16,605	$ 15,229	$ 31,834	($8,750)	$ 23,084
Geneva Public Library District	Public	$ 16,605	$ 41,724	$ 58,329	($8,750)	$ 49,579
Glen Ellyn Public Library	Public	$ 16,605	$ 39,702	$ 56,308	($8,750)	$ 47,558
Glenwood-Lynwood Public Library District	Public	$ 16,605	$ 18,343	$ 34,949	($8,750)	$ 26,199
Grande Prairie Public Library District	Public	$ 16,605	$ 13,558	$ 30,163	($8,750)	$ 21,413
Harvey Public Library District	Public	$ 16,605	$ 20,205	$ 36,810	($8,750)	$ 28,060
Hillside Public Library	Public	$ 16,605	$ 9,472	$ 26,077	($8,750)	$ 17,327
Hinsdale Public Library	Public	$ 16,605	$ 22,656	$ 39,262	($8,750)	$ 30,511
Hodgkins Public Library District	Public	$ 16,605	$ 4,725	$ 21,330	($8,750)	$ 12,580
Homewood Public Library District	Public	$ 16,605	$ 21,499	$ 38,104	($8,750)	$ 29,354
Indian Prairie Public Library District	Public	$ 16,605	$ 28,635	$ 45,240	($8,750)	$ 36,490
Itasca Community Library	Public	$ 16,605	$ 14,546	$ 31,151	($8,750)	$ 22,401
Justice Public Library District	Public	$ 16,605	$ 2,814	$ 19,419	($8,750)	$ 10,669
Kaneville Public Library District	Public	$ 16,605	$ 710	$ 17,316	($8,750)	$ 8,565
La Grange Public Library	Public	$ 16,605	$ 25,213	$ 41,819	($8,750)	$ 33,068
LaGrange Park Public Library District	Public	$ 16,605	$ 15,603	$ 32,208	($8,750)	$ 23,458
Lansing Public Library	Public	$ 16,605	$ 21,446	$ 38,051	($8,750)	$ 29,301
Lyons Public Library	Public	$ 16,605	$ 6,124	$ 22,729	($8,750)	$ 13,979
Markham Public Library	Public	$ 16,605	$ 7,619	$ 24,224	($8,750)	$ 15,474
Matteson Area Public Library District	Public	$ 16,605	$ 23,243	$ 39,848	($8,750)	$ 31,098

SWAN LIBRARY	Type	Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)
Maywood Public Library District	Public	$ 16,605	$ 13,621	$ 30,226	($8,750)	$ 21,476
McCook Public Library District	Public	$ 16,605	$ 4,711	$ 21,316	($8,750)	$ 12,566
Melrose Park Public Library	Public	$ 16,605	$ 8,649	$ 25,254	($8,750)	$ 16,504
Messenger Public Library of North Aurora	Public	$ 16,605	$ 14,642	$ 31,248	($8,750)	$ 22,497
Midlothian Public Library	Public	$ 16,605	$ 10,255	$ 26,860	($8,750)	$ 18,110
Nancy L. McConathy Public Library District	Public	$ 16,605	$ 2,856	$ 19,462	($8,750)	$ 10,712
North Riverside Public Library District	Public	$ 16,605	$ 11,248	$ 27,854	($8,750)	$ 19,103
Northlake Public Library District	Public	$ 16,605	$ 21,461	$ 38,067	($8,750)	$ 29,316
Oak Brook Public Library	Public	$ 16,605	$ 9,238	$ 25,844	($8,750)	$ 17,093
Oak Lawn Public Library	Public	$ 16,605	$ 50,400	$ 67,006	($8,750)	$ 58,255
Oak Park Public Library	Public	$ 16,605	$ 91,383	$ 107,988	($8,750)	$ 99,238
Palos Heights Public Library	Public	$ 16,605	$ 14,182	$ 30,787	($8,750)	$ 22,037
Palos Park Public Library	Public	$ 16,605	$ 3,758	$ 20,363	($8,750)	$ 11,613
Park Forest Public Library	Public	$ 16,605	$ 16,311	$ 32,916	($8,750)	$ 24,166
Prairie Trails Public Library District	Public	$ 16,605	$ 15,909	$ 32,514	($8,750)	$ 23,764
Richton Park Public Library District	Public	$ 16,605	$ 12,304	$ 28,910	($8,750)	$ 20,160
River Forest Public Library	Public	$ 16,605	$ 10,742	$ 27,348	($8,750)	$ 18,597
River Grove Public Library District	Public	$ 16,605	$ 3,701	$ 20,306	($8,750)	$ 11,556
Riverdale Public Library District	Public	$ 16,605	$ 5,675	$ 22,280	($8,750)	$ 13,530
Riverside Public Library	Public	$ 16,605	$ 9,284	$ 25,890	($8,750)	$ 17,139
Saint Charles Public Library District	Public	$ 16,605	$ 72,298	$ 88,904	($8,750)	$ 80,153
Schiller Park Public Library	Public	$ 16,605	$ 8,822	$ 25,427	($8,750)	$ 16,677
South Holland Public Library	Public	$ 16,605	$ 17,348	$ 33,953	($8,750)	$ 25,203
Steger-South Chicago Heights Public Library District	Public	$ 16,605	$ 2,591	$ 19,196	($8,750)	$ 10,446
Stickney-Forest View Public Library District	Public	$ 16,605	$ 9,048	$ 25,653	($8,750)	$ 16,903
Sugar Grove Public Library District	Public	$ 16,605	$ 11,403	$ 28,009	($8,750)	$ 19,259
Summit Public Library District	Public	$ 16,605	$ 8,065	$ 24,670	($8,750)	$ 15,920
Thomas Ford Memorial Library	Public	$ 16,605	$ 11,122	$ 27,727	($8,750)	$ 18,977
Thornton Public Library	Public	$ 16,605	$ 1,075	$ 17,680	($8,750)	$ 8,930
Tinley Park Public Library	Public	$ 16,605	$ 38,064	$ 54,670	($8,750)	$ 45,919
Town and Country Public Library District	Public	$ 16,605	$ 13,600	$ 30,205	($8,750)	$ 21,455
University Park Public Library District	Public	$ 16,605	$ 4,682	$ 21,287	($8,750)	$ 12,537
Villa Park Public Library	Public	$ 16,605	$ 18,130	$ 34,735	($8,750)	$ 25,985
West Chicago Public Library District	Public	$ 16,605	$ 18,766	$ 35,371	($8,750)	$ 26,621
Westchester Public Library	Public	$ 16,605	$ 10,833	$ 27,439	($8,750)	$ 18,688
Westmont Public Library	Public	$ 16,605	$ 16,168	$ 32,773	($8,750)	$ 24,023
William Leonard Public Library District	Public	$ 16,605	$ 2,563	$ 19,168	($8,750)	$ 10,418
Wood Dale Public Library District	Public	$ 16,605	$ 20,689	$ 37,295	($8,750)	$ 28,544
Woodridge Public Library	Public	$ 16,605	$ 30,059	$ 46,665	($8,750)	$ 37,914
Worth Public Library District	Public	$ 16,605	$ 6,736	$ 23,341	($8,750)	$ 14,591
		Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)

Appendix B: Public Library Property Tax Data

2015 data collected from the counties of Cook, DuPage, Kane and Will.

Public Library	Total Tax Collected
Acorn Public Library District	$1,072,086.81
Alsip-Merrionette Park Public Library District	$2,850,150.95
Batavia Public Library District	$3,354,873.33
Bedford Park Public Library District	$1,217,319.38
Beecher Community Library District	$682,953.81
Bellwood Public Library	$1,638,021.83
Bensenville Community Public Library District	$1,491,454.94
Berkeley Public Library	$359,785.17
Berwyn Public Library	$3,308,374.43
Bloomingdale Public Library	$2,814,058.70
Blue Island Public Library	$1,249,629.85
Bridgeview Public Library	$1,270,791.78
Broadview Public Library District	$1,234,732.41
Brookfield Public Library	$2,166,215.49
Calumet City Public Library	$1,850,677.08
Calumet Park Public Library	$184,254.77
Carol Stream Public Library	$3,472,670.30
Chicago Heights Public Library	$1,032,314.23
Chicago Ridge Public Library	$1,446,228.55
Cicero Public Library	$1,949,165.98
Clarendon Hills Public Library	$702,655.41
Crestwood Public Library District	$512,181.71
Crete Public Library District	$1,715,571.62
Dolton Public Library District	$1,295,804.17
Downers Grove Public Library	$5,201,104.86
Eisenhower Public Library District	$4,148,229.57
Elmwood Park Public Library	$1,492,673.32
Evergreen Park Public Library	$1,048,151.85
Flossmoor Public Library	$1,328,815.15
Forest Park Public Library	$1,725,254.04
Frankfort Public Library District	$2,736,070.94
Franklin Park Public Library District	$1,703,184.41
Geneva Public Library District	$4,666,489.39
Glen Ellyn Public Library	$4,440,398.28
Glenwood-Lynwood Public Library District	$2,051,569.24
Grande Prairie Public Library District	$1,516,327.55
Harvey Public Library District	$2,259,742.97
Hillside Public Library	$1,059,349.88
Hinsdale Public Library	$2,533,939.27
Hodgkins Public Library District	$528,450.82
Homewood Public Library District	$2,404,469.98
Indian Prairie Public Library District	$3,202,566.81
Itasca Community Library	$1,626,795.49
Justice Public Library District	$314,703.95
Kaneville Public Library District	$79,438.65
La Grange Public Library	$2,819,911.02
LaGrange Park Public Library District	$1,745,020.92

Public Library	Total Tax Collected
Lansing Public Library	$2,398,544.48
Lyons Public Library	$684,868.14
Markham Public Library	$852,092.46
Matteson Area Public Library District	$2,599,519.11
Maywood Public Library District	$1,523,373.72
McCook Public Library District	$526,864.81
Melrose Park Public Library	$967,284.89
Messenger Public Library of North Aurora	$1,637,598.40
Midlothian Public Library	$1,146,919.15
Nancy L. McConathy Public Library District	$319,475.95
North Riverside Public Library District	$1,258,014.82
Northlake Public Library District	$2,400,250.22
Oak Brook Public Library	$1,033,205.00
Oak Lawn Public Library	$5,636,875.95
Oak Park Public Library	$10,220,413.40
Palos Heights Public Library	$1,586,120.27
Palos Park Public Library	$420,269.63
Park Forest Public Library	$1,824,223.91
Prairie Trails Public Library District	$1,779,259.02
Richton Park Public Library District	$1,376,155.89
River Forest Public Library	$1,201,441.71
River Grove Public Library District	$413,896.75
Riverdale Public Library District	$634,691.67
Riverside Public Library	$1,038,377.98
Saint Charles Public Library District	$8,085,956.93
Schiller Park Public Library	$986,628.04
South Holland Public Library	$1,940,180.21
Steger-South Chicago Heights Public Library District	$289,753.30
Stickney-Forest View Public Library District	$1,011,909.56
Sugar Grove Public Library District	$1,275,386.92
Summit Public Library District	$901,965.77
Thomas Ford Memorial Library	$1,243,850.71
Thornton Public Library	$120,175.71
Tinley Park Public Library	$4,257,157.31
Town and Country Public Library District	$1,521,023.57
University Park Public Library District	$523,595.25
Villa Park Public Library	$2,027,683.51
West Chicago Public Library District	$2,098,795.22
Westchester Public Library	$1,211,612.80
Westmont Public Library	$1,808,222.66
William Leonard Public Library District	$286,637.88
Wood Dale Public Library District	$2,313,932.39
Woodridge Public Library	$3,361,871.22
Worth Public Library District	$753,362.19

Appendix C: Current SWAN Fee Chart FY18

SWAN Annual Fee Chart FY18
July 1, 2017 - June 30, 2018

SWAN LIBRARY	FY18 SWAN Member Fee	FY15 SWAN Member Fee	Difference btw FY15 & FY18 Fee	Percentage Change	Accumulated Savings FY16-FY18
Acorn	$ 20,999	$23,630	$ (2,631)	-13%	$ (7,893)
Alsip-Merr. Pk	$ 24,514	$27,585	$ (3,071)	-13%	$ (9,213)
Bedford Pk	$ 16,927	$19,048	$ (2,121)	-13%	$ (6,362)
Beecher	$ 10,341	$11,637	$ (1,296)	-13%	$ (3,888)
Bellwood	$ 18,563	$20,888	$ (2,325)	-13%	$ (6,976)
Berkeley	$ 11,932	$13,427	$ (1,495)	-13%	$ (4,484)
Berwyn	$ 33,218	$37,380	$ (4,162)	-13%	$ (12,486)
Blue Island	$ 22,282	$25,074	$ (2,792)	-13%	$ (8,375)
Bridgeview	$ 18,226	$20,509	$ (2,283)	-13%	$ (6,850)
Broadview	$ 16,494	$18,561	$ (2,067)	-13%	$ (6,201)
Brookfield	$ 23,616	$26,575	$ (2,959)	-13%	$ (8,877)
Brookfield Zoo	$ 7,990	$8,992	$ (1,002)	-13%	$ (3,006)
Calumet City	$ 31,636	$35,599	$ (3,963)	-13%	$ (11,889)
Calumet Park	$ 9,040	$10,173	$ (1,133)	-13%	$ (3,399)
Chicago Hts.	$ 21,557	$24,257	$ (2,700)	-13%	$ (8,100)
Chicago Ridge	$ 18,736	$21,084	$ (2,348)	-13%	$ (7,043)
Cicero	$ 29,412	$33,098	$ (3,686)	-13%	$ (11,057)
Clarendon Hls	$ 17,112	$19,256	$ (2,144)	-13%	$ (6,431)
Crestwood	$ 14,658	$16,495	$ (1,837)	-13%	$ (5,511)
Crete	$ 21,032	$23,667	$ (2,635)	-13%	$ (7,905)
Dolton	$ 22,276	$25,066	$ (2,790)	-13%	$ (8,371)
Downers Grove	$ 53,223	$59,891	$ (6,668)	-13%	$ (20,003)
Eisenhower	$ 33,720	$37,944	$ (4,224)	-13%	$ (12,673)
Elmwood Pk	$ 24,623	$27,708	$ (3,085)	-13%	$ (9,255)
Evergreen Pk	$ 19,605	$22,061	$ (2,456)	-13%	$ (7,368)
Flossmoor	$ 21,851	$24,589	$ (2,738)	-13%	$ (8,214)
Forest Pk	$ 22,445	$25,258	$ (2,813)	-13%	$ (8,438)
Frankfort	$ 31,386	$35,318	$ (3,932)	-13%	$ (11,795)
Franklin Park	$ 35,435			NEW	$ -
Glenwood-Lyn	$ 18,739	$21,087	$ (2,348)	-13%	$ (7,045)
Grande Prairie	$ 19,024	$21,408	$ (2,384)	-13%	$ (7,151)
Harvey	$ 20,128	$22,649	$ (2,521)	-13%	$ (7,564)
Hillside	$ 15,104	$16,996	$ (1,892)	-13%	$ (5,677)
Hinsdale	$ 29,928	$33,678	$ (3,750)	-13%	$ (11,249)
Hodgkins	$ 12,910	$14,527	$ (1,617)	-13%	$ (4,852)
Homewood	$ 28,955	$32,583	$ (3,628)	-13%	$ (10,883)
Indian Prairie	$ 45,620	$51,336	$ (5,716)	-13%	$ (17,147)
Justice	$ 12,480	$14,043	$ (1,563)	-13%	$ (4,689)
La Grange	$ 28,250	$31,790	$ (3,540)	-13%	$ (10,619)
La Grange Pk	$ 22,566	$25,393	$ (2,827)	-13%	$ (8,482)
Lansing	$ 27,629			NEW	$ -
Lyons	$ 15,822	$17,804	$ (1,982)	-13%	$ (5,946)
Markham	$ 13,649	$15,360	$ (1,711)	-13%	$ (5,132)

SWAN Annual Fee Chart FY18
July 1, 2017 - June 30, 2018

SWAN LIBRARY	FY18 SWAN Member Fee	FY15 SWAN Member Fee	Difference btw FY15 & FY18 Fee	Percentage Change	Accumulated Savings FY16-FY18
Matteson	$ 24,594	$27,675	$ (3,081)	-13%	$ (9,243)
Maywood	$ 18,827	$21,186	$ (2,359)	-13%	$ (7,076)
McCook	$ 10,521	$11,840	$ (1,319)	-13%	$ (3,956)
Melrose Pk	$ 23,002	$25,884	$ (2,882)	-13%	$ (8,645)
Midlothian	$ 17,550	$19,749	$ (2,199)	-13%	$ (6,596)
Morton Arboretum	$ 8,657	$9,742	$ (1,085)	-13%	$ (3,255)
N McConathy	$ 10,744	$12,091	$ (1,347)	-13%	$ (4,040)
No.Riverside	$ 16,197	$18,227	$ (2,030)	-13%	$ (6,089)
Northlake	$ 22,927	$25,800	$ (2,873)	-13%	$ (8,618)
Oak Lawn	$ 42,346	$47,650	$ (5,304)	-13%	$ (15,913)
Oak Park	$ 64,085	$72,114	$ (8,029)	-13%	$ (24,086)
Palos Hts	$ 20,281	$22,822	$ (2,541)	-13%	$ (7,623)
Palos Pk	$ 12,439	$13,998	$ (1,559)	-13%	$ (4,677)
Park Forest	$ 25,274	$28,440	$ (3,166)	-13%	$ (9,498)
Prairie State Col	$ 18,619	$21,061	$ (2,442)	-13%	$ (7,326)
Prairie Trls	$ 23,341	$26,265	$ (2,924)	-13%	$ (8,773)
Richton Pk	$ 14,851	$16,712	$ (1,861)	-13%	$ (5,582)
River Forest	$ 20,808	$23,416	$ (2,608)	-13%	$ (7,823)
River Grove	$ 11,400	$12,828	$ (1,428)	-13%	$ (4,285)
Riverdale	$ 13,412	$15,093	$ (1,681)	-13%	$ (5,043)
Riverside	$ 22,466	$25,280	$ (2,814)	-13%	$ (8,443)
Schiller Pk	$ 10,732	$12,076	$ (1,344)	-13%	$ (4,033)
So. Holland	$ 24,634	$27,720	$ (3,086)	-13%	$ (9,259)
Steger-S.Chgo.	$ 11,487	$12,926	$ (1,439)	-13%	$ (4,318)
Stickney-FV	$ 15,741	$17,714	$ (1,973)	-13%	$ (5,918)
Summit	$ 12,417	$13,973	$ (1,556)	-13%	$ (4,669)
Thomas Ford	$ 21,937	$24,685	$ (2,748)	-13%	$ (8,244)
Thornton	$ 9,733	$10,952	$ (1,219)	-13%	$ (3,657)
Tinley Pk	$ 38,689	$43,536	$ (4,847)	-13%	$ (14,540)
University Pk	$ 11,445	$12,880	$ (1,435)	-13%	$ (4,304)
Westchester	$ 22,622	$25,456	$ (2,834)	-13%	$ (8,503)
Westmont	$ 27,294	$30,713	$ (3,419)	-13%	$ (10,258)
Wm. Leonard	$ 8,479	$9,541	$ (1,062)	-13%	$ (3,187)
Woodridge	$ 42,101	$47,375	$ (5,274)	-13%	$ (15,822)
Worth	$ 14,161	$15,936	$ (1,775)	-13%	$ (5,324)

Appendix D: Comparison for 97 SWAN Libraries

Library	Public Library High State LLSAP Funding	Public Library Low State LLSAP Funding	Difference between Low & High	SWAN Library FY15 Fee	Difference of FY15 Fee from High	Difference of FY15 Fee from Low
Acorn Public Library District	$17,441	$20,345	$2,904	$23,630	($6,189)	($3,285)
Alsip-Merrionette Park Public Library District	$33,339	$36,243	$2,904	$27,585	$5,754	$8,658
Batavia Public Library District	$37,852	$40,756	$2,904			
Bedford Park Public Library District	$18,739	$21,644	$2,904	$19,048	($309)	$2,596
Beecher Community Library District	$13,961	$16,866	$2,904	$11,637	$2,324	$5,229
Bellwood Public Library	$22,501	$25,405	$2,904	$20,888	$1,613	$4,517
Bensenville Community Public Library District	$21,190	$24,095	$2,904			
Bensenville Elementary School District #2	$17,500	$17,500	$0			
Berkeley Public Library	$11,072	$13,976	$2,904	$13,427	($2,355)	$549
Berwyn Public Library	$37,436	$40,340	$2,904	$37,380	$56	$2,960
Bloomingdale Public Library	$33,016	$35,920	$2,904			
Blue Island Public Library	$19,028	$21,933	$2,904	$25,074	($6,046)	($3,141)
Bridgeview Public Library	$19,217	$22,122	$2,904	$20,509	($1,292)	$1,613
Broadview Public Library District	$18,895	$21,799	$2,904	$18,561	$334	$3,238
Brookfield Public Library	$27,224	$30,128	$2,904	$26,575	$649	$3,553
Brookfield Zoo	$10,000	$10,000	$0	$8,992	$1,008	$1,008
Calumet City Public Library	$24,402	$27,307	$2,904	$35,599	($11,197)	($8,292)
Calumet Park Public Library	$9,503	$12,407	$2,904	$10,173	($670)	$2,234
Carol Stream Public Library	$38,905	$41,809	$2,904			
Chicago Heights Public Library	$17,085	$19,989	$2,904	$24,257	($7,172)	($4,268)
Chicago Ridge Public Library	$20,786	$23,690	$2,904	$21,084	($298)	$2,606
Cicero Public Library	$25,283	$28,187	$2,904	$33,098	($7,815)	($4,911)
Clarendon Hills Public Library	$14,138	$17,042	$2,904	$19,256	($5,118)	($2,214)
Crestwood Public Library District	$12,435	$15,339	$2,904	$16,495	($4,060)	($1,156)
Crete Public Library District	$23,194	$26,099	$2,904	$23,667	($473)	$2,432
Dolton Public Library District	$19,441	$22,345	$2,904	$25,066	($5,625)	($2,721)
Downers Grove Public Library *	$54,359	$57,263	$2,904	$59,891	($5,532)	($2,628)
Eisenhower Public Library District	$44,945	$47,849	$2,904	$37,944	$7,001	$9,905
Elmwood Park Public Library	$21,201	$24,106	$2,904	$27,708	($6,507)	($3,602)
Evergreen Park Public Library	$17,227	$20,131	$2,904	$22,061	($4,834)	($1,930)
Flossmoor Public Library	$19,736	$22,641	$2,904	$24,589	($4,853)	($1,948)
Forest Park Public Library	$23,281	$26,185	$2,904	$25,258	($1,977)	$927
Frankfort Public Library District	$32,319	$35,223	$2,904	$35,318	($2,999)	($95)
Franklin Park Public Library District	$23,084	$25,988	$2,904			
Geneva Public Library District	$49,579	$52,483	$2,904			
Glen Ellyn Public Library	$47,558	$50,462	$2,904			
Glenwood-Lynwood Public Library District	$26,199	$29,103	$2,904	$21,087	$5,112	$8,016
Grande Prairie Public Library District	$21,413	$24,317	$2,904	$21,408	$5	$2,909
Harvey Public Library District	$28,060	$30,964	$2,904	$22,649	$5,411	$8,315
Hillside Public Library	$17,327	$20,231	$2,904	$16,996	$331	$3,235
Hinsdale Public Library	$30,511	$33,416	$2,904	$33,678	($3,167)	($262)
Hodgkins Public Library District	$12,580	$15,484	$2,904	$14,527	($1,947)	$957
Homewood Public Library District	$29,354	$32,258	$2,904	$32,583	($3,229)	($325)
Indian Prairie Public Library District	$36,490	$39,394	$2,904	$51,336	($14,846)	($11,942)
Itasca Community Library	$22,401	$25,305	$2,904			
Justice Public Library District	$10,669	$13,573	$2,904	$14,043	($3,374)	($470)
Kaneville Public Library District	$8,565	$11,470	$2,904			
La Grange Public Library	$33,068	$35,973	$2,904	$31,790	$1,278	$4,183
LaGrange Park Public Library District	$23,458	$26,362	$2,904	$25,393	($1,935)	$969
Lansing Public Library	$29,301	$32,205	$2,904			
Lyons Public Library	$13,979	$16,883	$2,904	$17,804	($3,825)	($921)
Markham Public Library	$15,474	$18,378	$2,904	$15,360	$114	$3,018

Library	Public Library High State LLSAP Funding	Public Library Low State LLSAP Funding	Difference between Low & High	SWAN Library FY15 Fee	Difference of FY15 Fee from High	Difference of FY15 Fee from Low
Matteson Area Public Library District	$31,098	$34,002	$2,904	$27,675	$3,423	$6,327
Maywood Public Library District	$21,476	$24,380	$2,904	$21,186	$290	$3,194
McCook Public Library District	$12,566	$15,470	$2,904	$11,840	$726	$3,630
Melrose Park Public Library	$16,504	$19,408	$2,904	$25,884	($9,380)	($6,476)
Messenger Public Library of North Aurora	$22,497	$25,401	$2,904			
Midlothian Public Library	$18,110	$21,014	$2,904	$19,749	($1,639)	$1,265
Morton Arboretum *	$12,500	$12,500	$0	$9,742	$2,758	$2,758
Nancy L. McConathy Public Library District	$10,712	$13,616	$2,904	$12,091	($1,379)	$1,525
National University of Health Sciences	$14,333	$14,333	$0			
North Riverside Public Library District	$19,103	$22,007	$2,904	$18,227	$876	$3,780
Northlake Public Library District	$29,316	$32,220	$2,904	$25,800	$3,516	$6,420
Oak Brook Public Library	$17,093	$19,997	$2,904			
Oak Lawn Public Library *	$58,255	$61,160	$2,904	$47,650	$10,605	$13,510
Oak Park Public Library *	$99,238	$102,142	$2,904	$72,114	$27,124	$30,028
Palos Heights Public Library	$22,037	$24,941	$2,904	$22,822	($785)	$2,119
Palos Park Public Library	$11,613	$14,517	$2,904	$13,998	($2,385)	$519
Park Forest Public Library	$24,166	$27,070	$2,904	$28,440	($4,274)	($1,370)
Prairie State College	$18,667	$18,667	$0	$21,061	($2,394)	($2,394)
Prairie Trails Public Library District	$23,764	$26,668	$2,904	$26,265	($2,501)	$403
Richton Park Public Library District	$20,160	$23,064	$2,904	$16,712	$3,448	$6,352
River Forest Public Library	$18,597	$21,502	$2,904	$23,416	($4,819)	($1,914)
River Grove Public Library District	$11,556	$14,460	$2,904	$12,828	($1,272)	$1,632
Riverdale Public Library District	$13,530	$16,434	$2,904	$15,093	($1,563)	$1,341
Riverside Public Library	$17,139	$20,044	$2,904	$25,280	($8,141)	($5,236)
Saint Charles Public Library District	$80,153	$83,057	$2,904			
Schiller Park Public Library	$16,677	$19,581	$2,904	$12,076	$4,601	$7,505
South Holland Public Library	$25,203	$28,107	$2,904	$27,720	($2,517)	$387
Steger-South Chicago Heights Public Library District	$10,446	$13,350	$2,904	$12,926	($2,480)	$424
Stickney-Forest View Public Library District	$16,903	$19,807	$2,904	$17,714	($811)	$2,093
Sugar Grove Public Library District	$19,259	$22,163	$2,904			
Summit Public Library District	$15,920	$18,824	$2,904	$13,973	$1,947	$4,851
Theosophical Society in America	$12,500	$12,500	$0			
Thomas Ford Memorial Library	$18,977	$21,881	$2,904	$24,685	($5,708)	($2,804)
Thornton Public Library	$8,930	$11,834	$2,904	$10,952	($2,022)	$882
Tinley Park Public Library *	$45,919	$48,823	$2,904	$43,536	$2,383	$5,287
Town and Country Public Library District	$21,455	$24,359	$2,904			
University Park Public Library District	$12,537	$15,441	$2,904	$12,880	($343)	$2,561
Villa Park Public Library	$25,985	$28,889	$2,904			
West Chicago Public Library District	$26,621	$29,525	$2,904			
Westchester Public Library	$18,688	$21,593	$2,904	$25,456	($6,768)	($3,863)
Westmont Public Library	$24,023	$26,927	$2,904	$30,713	($6,690)	($3,786)
William Leonard Public Library District	$10,418	$13,322	$2,904	$9,541	$877	$3,781
Wood Dale Public Library District	$28,544	$31,449	$2,904			
Woodridge Public Library	$37,914	$40,818	$2,904	$47,375	($9,461)	($6,557)
Worth Public Library District	$14,591	$17,495	$2,904	$15,936	($1,345)	$1,559
* SWAN Cataloging Library						

Appendix E: Recommendations to SWAN Board Outside of the Fees Committee Charge

- The SWAN Fees Committee recommends the SWAN Board set a requirement for schools seeking full membership in SWAN. Schools should partner with their local public library and create a formal intergovernmental agreement as a requirement for full membership in SWAN. The purpose of this is to ensure the local public library supports the endeavors of the school library and supplements SWAN as it pertains to training and support of ILS functions and consortium best practices.